

Bermuda travel insights:

Turning data into new business opportunities



Olivier Ponti

Director of Intelligence and Marketing - ForwardKeys

Amadeus. It's how travel works.





6th consecutive year included in the Financial Times list of

190+ countries

Diversity leaders

Global team of

20,000+ professionals

One of the largest R&D investors in the software industry in Europe.
Gross investment in 2024

€1,365 million

Bookings in 2024

470+ million

Passengers boarded in 2024

2.2+ billion

Payments processed

\$120+ billion

Revenue 2024

€6,141.7 million

Amadeus data captures and reflects the entire traveller journey





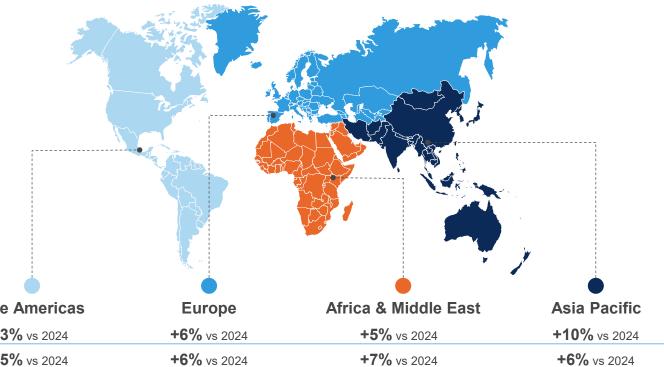


Airlines increase available seats for 2025



Flown and Forecasted air supply for overseas flights in 2025 as of 28 September; vs previous year



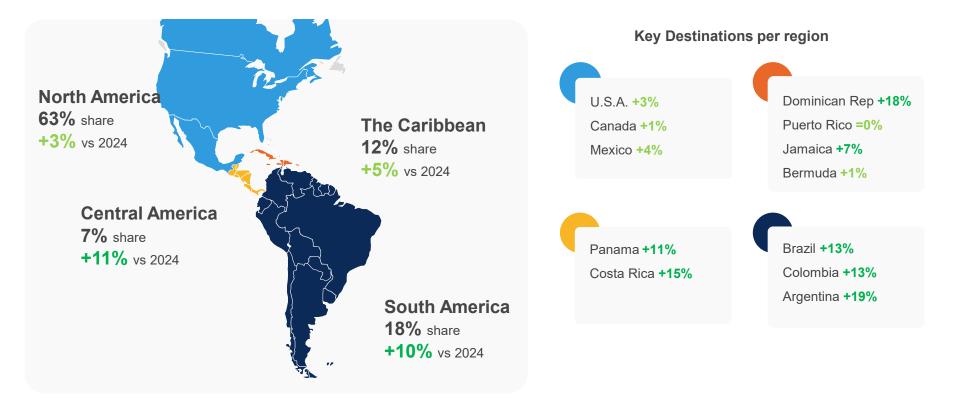


	The Americas	Europe	Africa & Middle East	Asia Pacific
H1 2025:	+3% vs 2024	+6% vs 2024	+5% vs 2024	+10% vs 2024
H2 2025:	+5% vs 2024	+6% vs 2024	+7% vs 2024	+6% vs 2024

Air connectivity increases are driven by the Caribbean and Latin America



Flown and Forecasted air supply for overseas flights between July and December 2025 as of 28 September; vs previous year



Caribbean Focus: Air supply increases from key European markets



Flown and Forecasted air supply for overseas flights to the Caribbean between Jul and Dec 2025 as of 28 Sep; vs previous year

Top Performing Origin Markets*	% Share	Var vs 2024
Portugal	1.1%	+8%
Netherlands	13.1%	+7%
Spain	18.2%	+3%



^{*}Considering markets that represent more than 1% share

UK Airlines boost operations with Bermuda despite regional dip



Flown and Forecasted air supply for overseas flights to the Caribbean between Jul and Dec 2025 as of 28 Sep; vs previous year



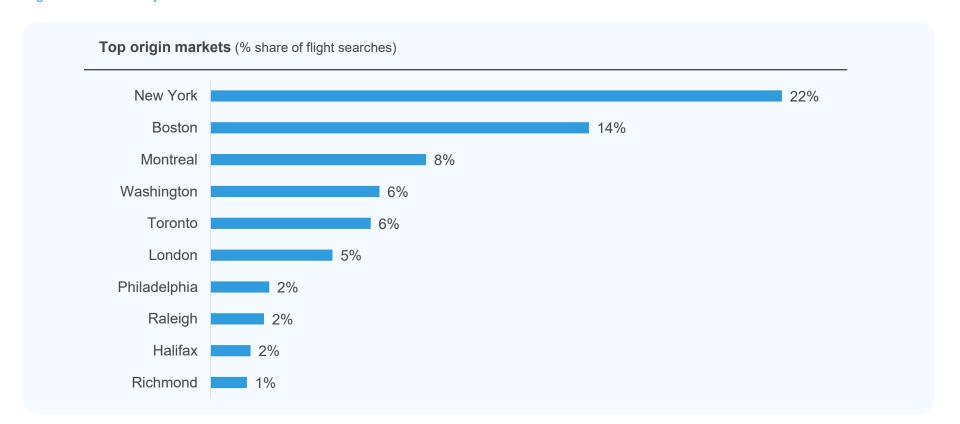




Which origin markets are showing the highest intent for travel to Bermuda?



Flight searches made year-to-date for travel to Bermuda

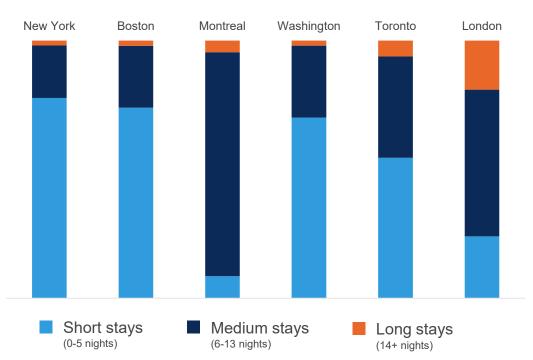


Long-stay tourists: a win for destinations



Flight searches made year-to-date for travel to Bermuda

Origin market:



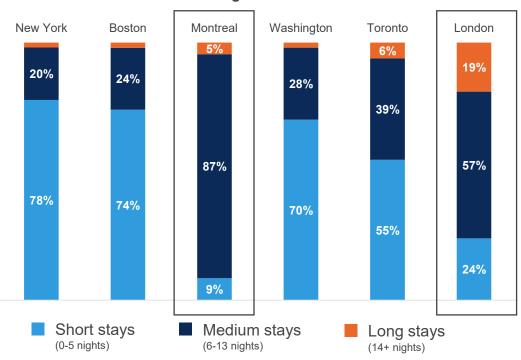


Long-stay tourists: a win for destinations



Flight searches made year-to-date for travel to Bermuda

Origin market:





Canada Focus: Supply and Demand working together to boost tourism



Flight Searches made year-to-date to Bermuda; vs previous year

Origin City	% share Searches	Var vs 2024
Montreal	45.1%	+58%
Halifax	8.4%	+33%
Toronto	33.5%	+28%
Quebec	1.5%	+22%
Calgary	1.5%	+10%

Canada Focus: Supply and Demand working together to boost tourism

Forward Keys
an amadeus company

Flight Searches made year-to-date to Bermuda; vs previous year

Origin City	% share Searches	Var vs 2024	Direct Connections?
Montreal	45.1%	+58%	Flights operating since June 2025
Halifax	8.4%	+33%	Flights operating since May 2024
Toronto	33.5%	+28%	Long established connections
Quebec	1.5%	+22%	X
Calgary	1.5%	+10%	×







Sustainable Growth Management







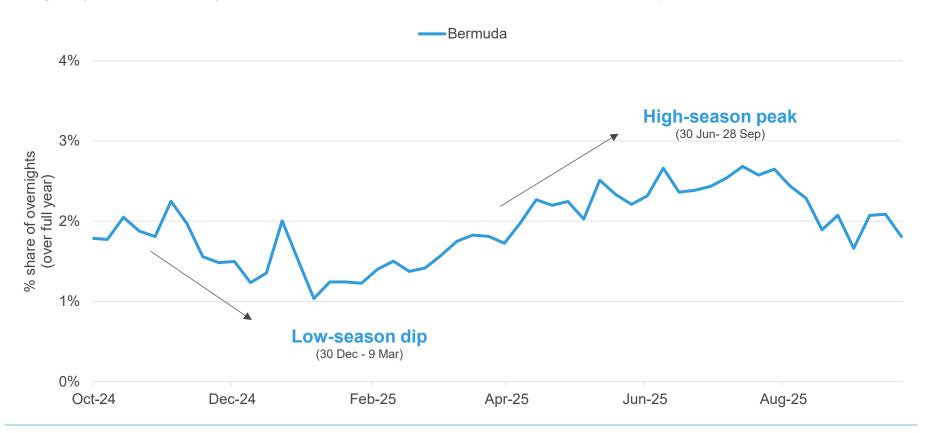




Targeting low-season tourists can help Bermuda flatten seasonality curve



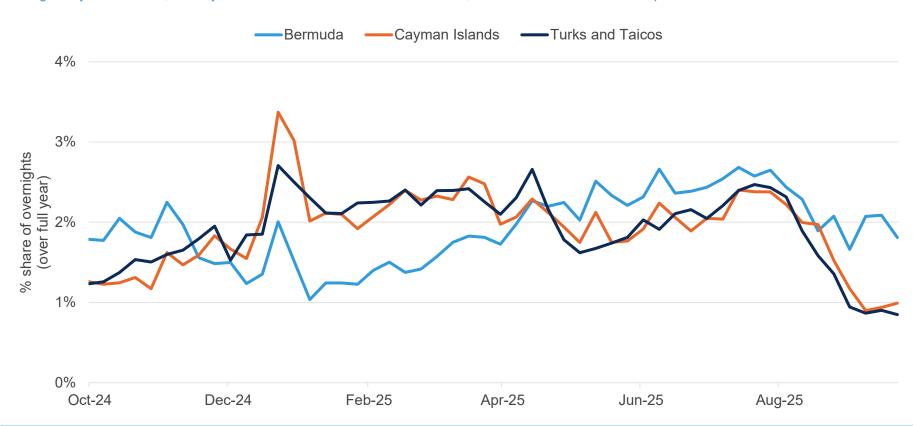
Overnight stays to Bermuda, the Cayman Islands and Turks and Caicos Islands, between October 2024 and September 2025



Targeting low-season tourists can help Bermuda flatten seasonality curve



Overnight stays to Bermuda, the Cayman Islands and Turks and Caicos Islands, between October 2024 and September 2025



Growth Management: Identifying target markets for Bermuda during the low-season



1 Identify competing destinations





Growth Management: Identifying target markets for Bermuda during the low-season

1 Identify competing destinations



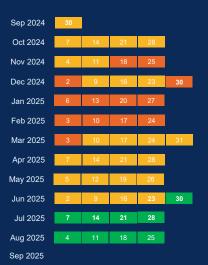


2 Identify the low-season



Period

Low season



Season (based on overnights share)



Growth Management: Identifying target markets for Bermuda during the low-season

1 Identify competing destinations



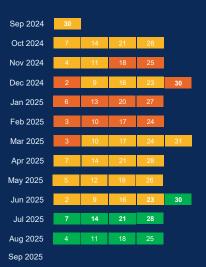


- 2 Identify the low-season
- 3 Target markets within x range (km) / region



Period

Low season



Season (based on overnights share)



Potential Growth Opportunities for Bermuda during the low-season

Forward Keys
an amadeus company

Overnight stays of between 4-27 nights, between 30 Dec – 9 Mar 2025

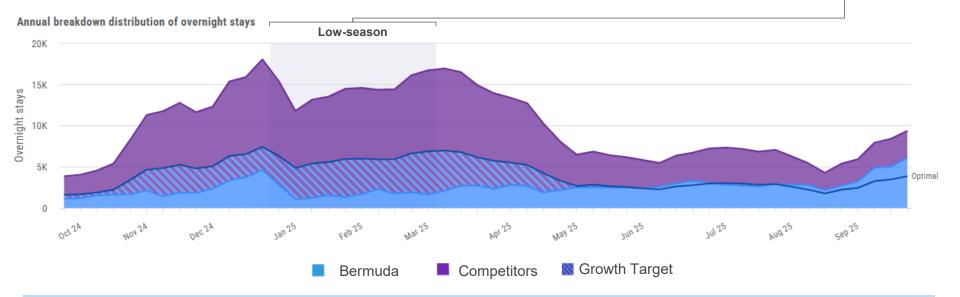
Origin Markets (within North America)	Overnights to competitors (Cayman Islands, Turks and Caicos)	Overnights to Bermuda	Optimal to Bermuda	Growth Target
U.S.A.	765.6k	39.5k	151.3k	+111.8k

Potential Growth Opportunities for Bermuda during the low-season

Forward Keys
an amadeus company

Overnight stays of between 4-27 nights, between 30 Dec – 9 Mar 2025

Origin Markets (within North America)	Overnights to competitors (Cayman Islands, Turks and Caicos)	Overnights to Bermuda	Optimal to Bermuda	Growth Target
U.S.A.	765.6k	39.5k	151.3k	+111.8k





Strategic Air Connectivity boosts from markets that show strong intent



Identifying opportunities: Underserved vs underused routes



Seat Capacity and Flight Searches for travel between January and September 2025 to Bermuda

Under-used Routes

Higher proportion of available seats compared with flight searches

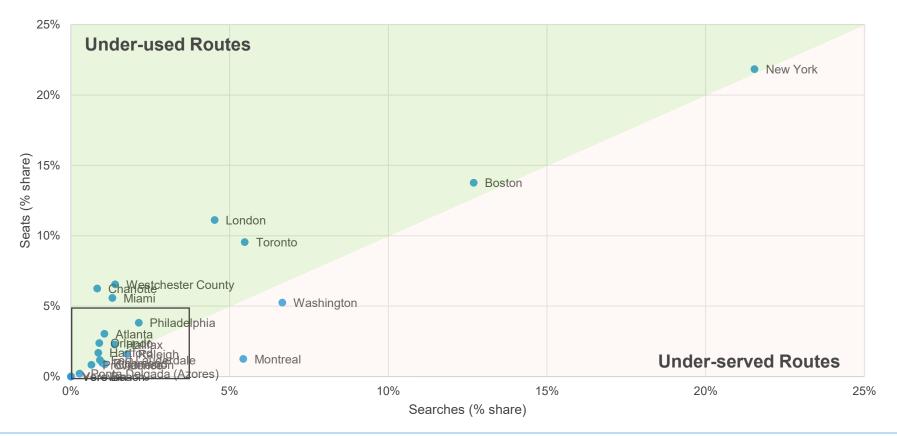
Under-served Route

Higher proportion of flight searches compared with available seats

Identifying opportunities: Underserved vs underused routes



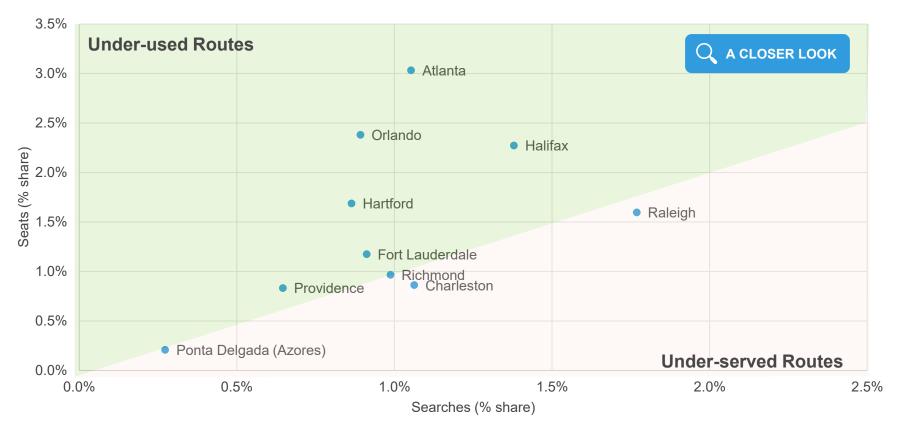
Seat Capacity and Flight Searches for travel between January and September 2025 to Bermuda



Identifying opportunities: Underserved vs underused routes



Seat Capacity and Flight Searches for travel between January and September 2025 to Bermuda



Unserved routes: Markets with intent to travel but 0 direct connections



Seat Capacity and Flight Searches for travel between January and September 2025 to Bermuda





US Focus: A closer look at traveller profiles from key origins &

Forward Keys
an AMADEUS COMPANY

Tourist arrivals from the U.S.A. to Bermuda between January and September 2025; vs previous year



(California)

Top performing length of stay

Long Stays (14+ nights)

+20% vs previous year

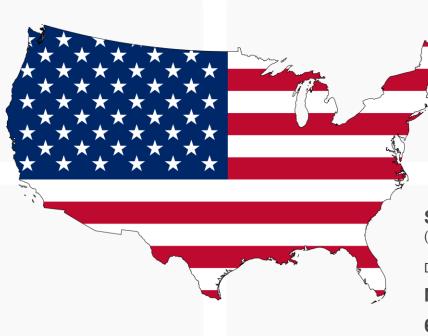
South West

(Texas)

Top performing length of stay

Medium Stays (6-13 nigh

+14% vs previous year



North East

(New York City, Boston)

Dominant Length of Stay

Short Stays (1-5 nights)

81% share

South East

(Washington DC, Georgia, Florida)

Dominant **Booking Window**

Medium Leadtime (30-89 days)

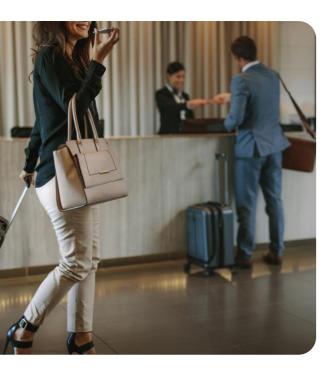
62% share



End of year outlook: high-value travellers are key



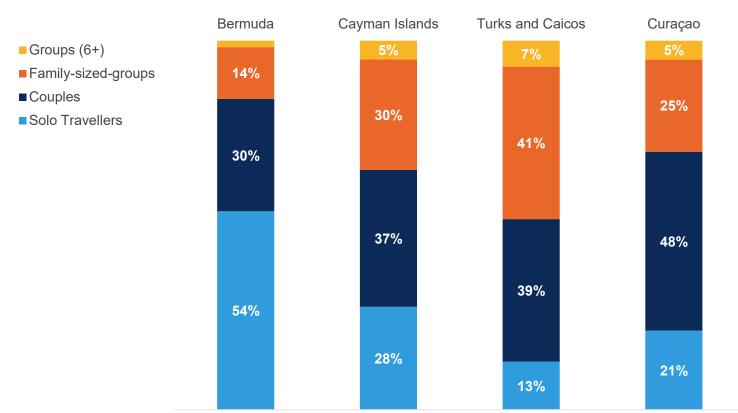
Overseas arrivals to Bermuda on Premium Class Cabins between Oct and Dec 2025, with air reservations as of 5 Oct; var vs previous year



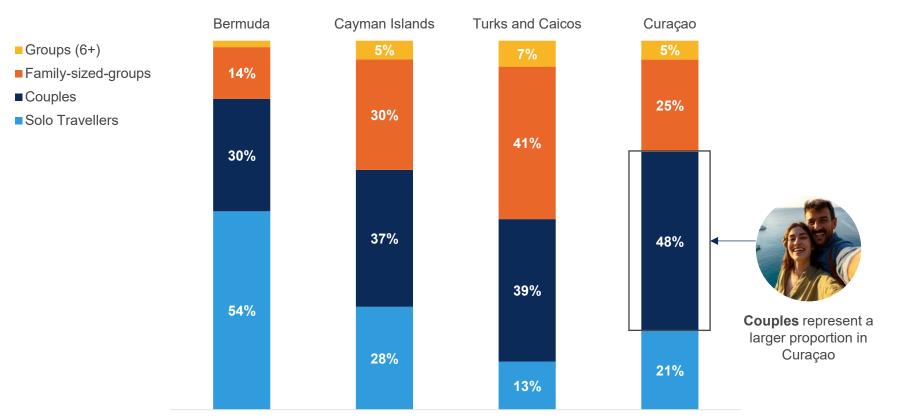
Origin Market	% share of Premium Cabins	Premium Cabins* (Var vs 2024)
Toronto	2.5%	+86%
Washington	1.0%	+70%
Miami	1.3%	+40%
Dublin	1.4%	+33%
Amsterdam	1.3%	+24%
London	50.5%	+3%

*Premium Class Cabins = Premium Economy, Business & First

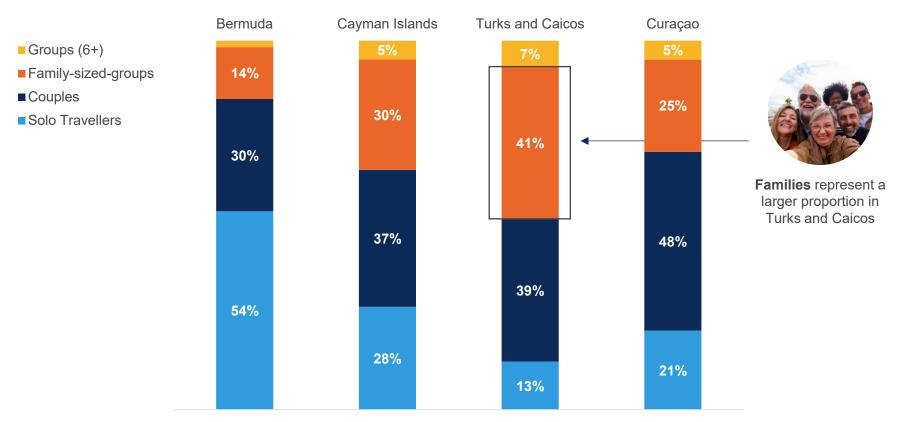




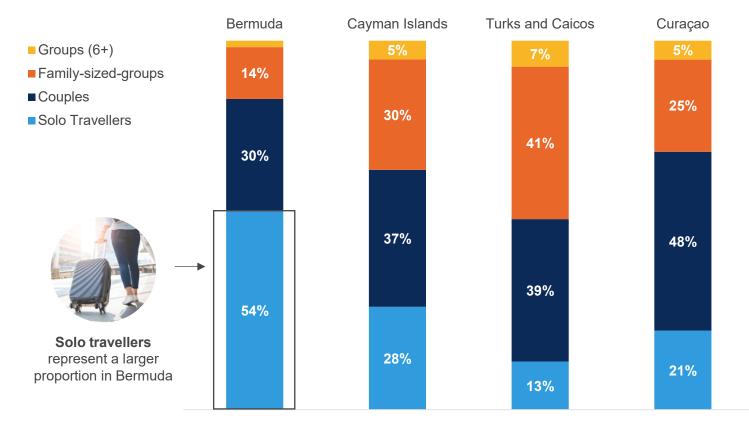


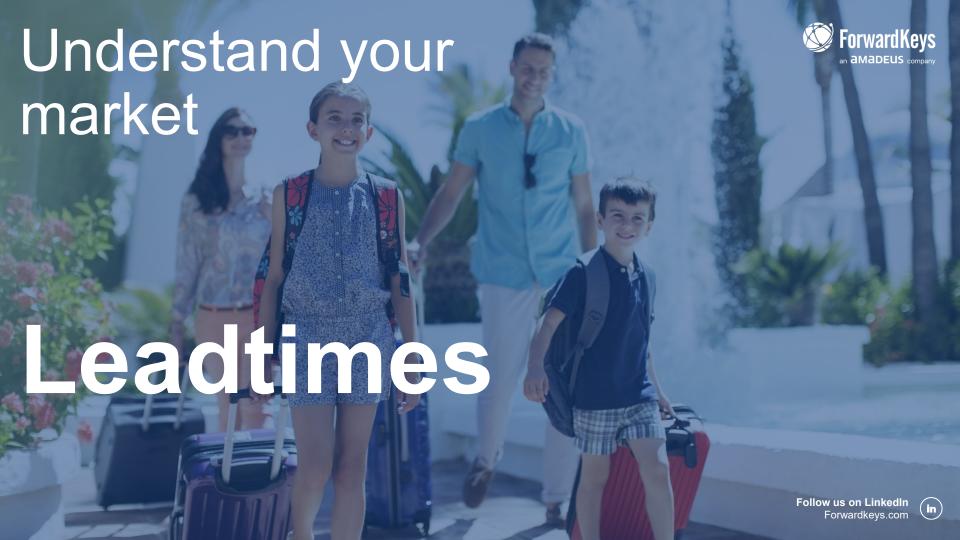








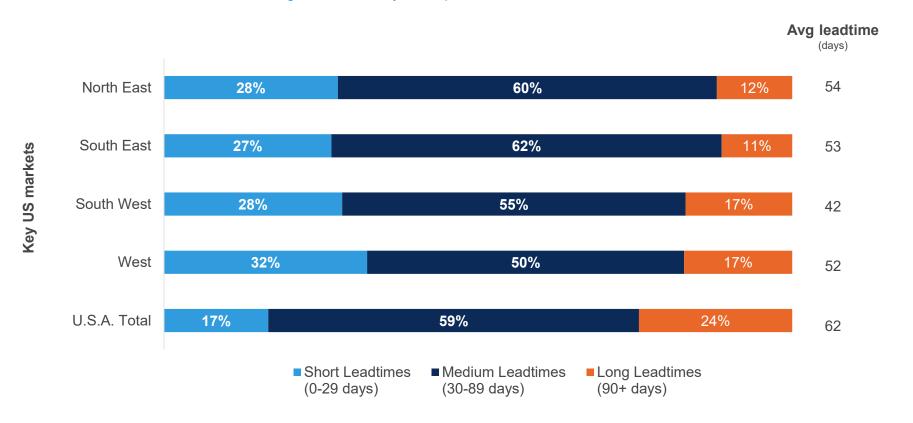




Understand your market: When is the right time to target your audience?



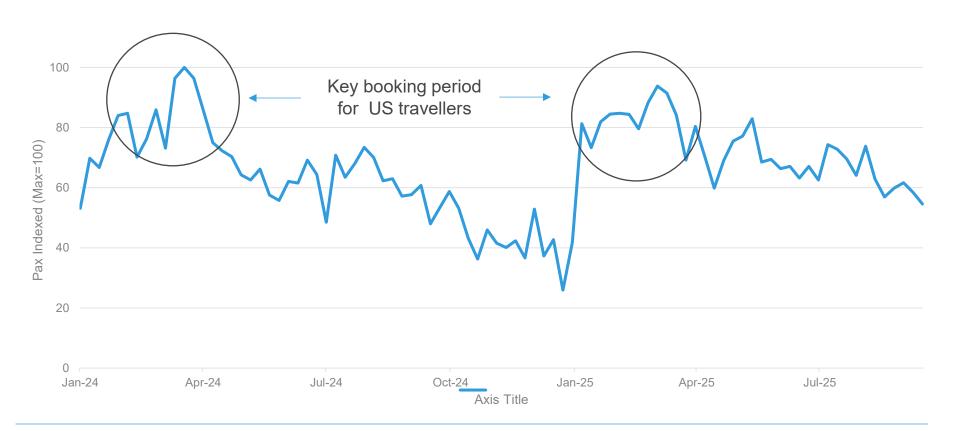
International tourist arrivals to Bermuda, arriving between January and September 2025



US Travellers: End-of-year gatherings inspire holiday planning



International tourist arrivals from the U.S.A. to Bermuda





Take-Aways





Air access fuels competitive advantage



2

New opportunities remain ready to be unlocked



Market segmentation is key

© ForwardKeys, 2025. All Rights Reserved. Visit us at www.forwardkeys.com







Action drives destination success... and action should be driven by data



GET YOUR OWN REPORT

Olivier Ponti

Director of Intelligence and Marketing



olivier.ponti@forwardkeys.com



Check out the latest analysis at www.forwardkeys.com